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# THE 2008 FINANCIAL CRISIS AND BANKING BEHAVIOR IN BRAZIL: THE ROLE OF THE PRUDENTIAL REGULATION

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The Brazilian economy was severely hit by the 2008 crisis. In the beginning of the crisis, the vast majorities of the economic agents and authorities thought that Brazil could face some sort of decoupling since some macroeconomic fundamentals were very good. What we saw, however, was that the Brazilian economy was not decoupled, and expectations faced a huge deterioration soon after the bankruptcy of Lehman Brothers in September 15<sup>th</sup>. Two aspects regarding the impact of crisis in Brazil, however, deserve a great deal of attention: (a) although deep, the impact did not last for a long time. Actually, the GDP growth experienced a good recovery in the second quarter of 2009, showing that the health of the Brazilian economy was good; (b) the Brazilian banking system performed very well during the crisis, although we cannot say the system was not in danger in the worst time of the crisis. In spite of the confidence crisis faced by the banking system<sup>1</sup>, it showed a great deal of resilience. In this aspect, we argue that the restructure faced by the

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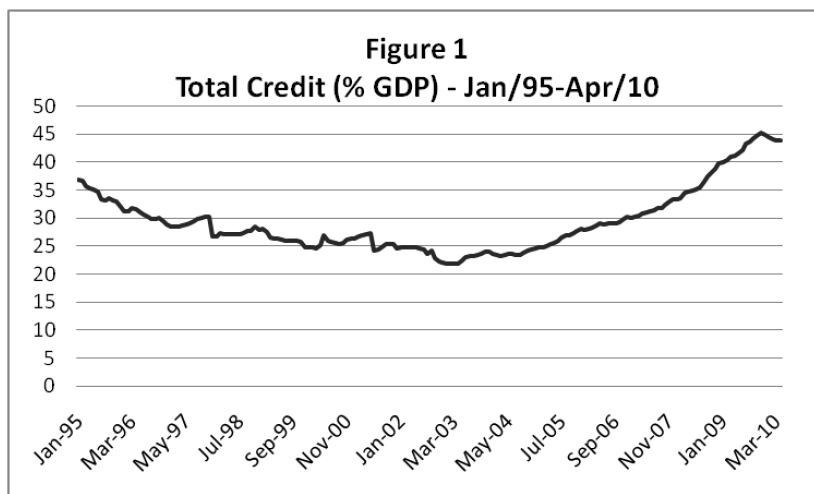
1. According to the interview of the then Director of Monetary Policy of the Central Bank of Brazil Mario Toros to the newspaper Valor Econômico (Valor, 2009), the Brazilian banking system experienced a confidence crisis soon after the bankruptcy of Lehman Brothers that led to an intervention of the Brazilian Central Bank to avoid a systemic crisis.

banking system in the aftermath of the Real Plan, as well as the development of a solid supervision regulation helped a lot the system to avoid the systemic crisis that was an open possibility to the Brazilian banking system in the end of 2008.

The paper, thus, discusses why the Brazilian banking system performed pretty well in the 2008 financial crisis and how the Brazilian banking (and prudential) regulation can be taken as responsible for this good performance. More specifically, the paper back to the middle of the 1990s, when the *Real* Plan was implemented, in order to understand the role played by the restructuring of the Brazilian financial system in helping to pave the way to the great resilience experienced by the Brazilian banking system during the 2008 crisis. More specifically, the prudential regulation that was implemented in Brazil in the aftermath of the *Real* Plan seems to play a decisive role in the resilience of the system nowadays. The paper is organized as follows. Section 1 presents the restructuring process faced by the Brazilian banking system starting in 1994, as well as the main prudential regulation measures. Section 2 shows the consolidation of the Brazilian banking sector to the new environment after the restructuring and advances some details regarding the prudential regulation. Section 3 shows the main policies measures implemented to deal with the effects of the 2008 financial crisis, mainly the measures related to the financial system. Section 4 discusses the lessons that should be learned from the Brazilian experience and presents some conclusions.

## **THE RESTRUCTURING OF THE BRAZILIAN BANKING SYSTEM IN THE AFTERMATH OF THE REAL PLAN**

After decades of high inflation, the Brazilian Finance Minister under President Itamar Franco, Fernando Henrique Cardoso, directed the implementation of the Real Plan in 1994. The Real Plan was an effort to stabilize the Brazilian economy by addressing the root causes behind Brazil's chronic inflation problem. The plan, while meant to stabilize prices while introducing a new currency, the *real* and to keep inflation under control, had a great effect on the banking system as well. Brazil's banking sector depended greatly on high and chronic inflation in their profit schemes, and the end of high inflation under the Real Plan caused great turbulence in the banking sector. Following the Real Plan, fundamental changes were necessary in the banking sector in order to prevent a systemic crisis as well as to foster profitability under new macroeconomic conditions.



Source: Central Bank of Brazil

Before the implementation of the Real Plan, many banks in Brazil attained great profits through ‘floating’ schemes<sup>2</sup>. With high inflation, banks did their best when they were able to process deposits quickly<sup>3</sup>. The speed with which Brazilian banks were able to process these transactions contributed to their technological innovation, which in turn helped Brazilian banks remain competitive when faced later with greater foreign competition. However, this speed with which transactions were processed was not used to transfer money efficiently from saving to investment units. Using deposit money, banks bought government securities protected against high inflation, rather than extending credit to the private sector (figure 1), and were able to make substantial profits in just one night. There was almost no credit to the private sector under high inflation, because banks preferred to lend to the government since greater profits were available through floating<sup>4</sup>. With the Real Plan, inflation was dramatically reduced as well as the potential profits from floating, which rapidly approached negligible

2. According to IBGE/Andima (1997, p. 44), floating revenues represented more than 35% of the total revenues of the banks between 1990-1994.

3. This legacy of the high inflation period had a great impact on the efficiency of the Brazilian payment system, according to Listfield and Montes-Negret (1996).

4. Actually, credit to the private sector was always the majority of the credit of the Brazilian banking system. However, in the aftermath of the *Real Plan*, credit to the public sector reached one of the highest figures in the recent past (more than 6% of the GDP), as long as credit to the private sector reached one of the lowest figures of the recent past (less than 25% of the GDP). These figures changed a lot since 1998.

levels<sup>5</sup>. The Real Plan made the mid-1990s a crucial period for Brazilian banks, because they were either forced out of the market or they were pressured to find new ways to make money, such as the advance of credit. Many large institutions were in grave trouble, and the banking sector needed reform in order to make the system more solid and to avoid a systemic crisis.

With the end of profits through floating, banks quickly had to find other means to produce profits. Expansion of credit was a viable option, and this was realized by both the banks and the government. The government increased reserve requirements for banks in an attempt to prevent a rapid expansion of the extension of credit that could be risky, but credit was greatly expanded regardless<sup>6</sup>. This expansion of credit was positive for the banks in the good times, but the situation rapidly deteriorated. Defaults on loans increased substantially between the introduction of the Real Plan and the end of 1995, and this led to liquidity issues for banks (figure 2). State banks in particular faced extremely difficult times as they experienced high rates of default on top of deteriorating state finances (Puga, 1999). The Central Bank was facing increasing pressure to intervene directly in the banking system, and with the deteriorating financial health of many institutions it was forced to address the issues within the system and embark on a substantial reorganization of the sector.

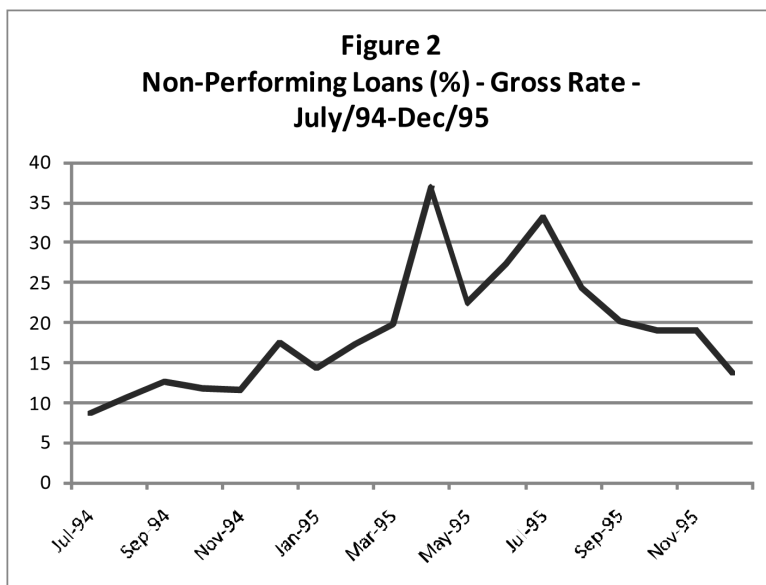
The Central Bank of Brazil decided early on that it could not let the system as a whole collapse as it did in Venezuela with an estimated cost of 17% of GDP (Herrero, 2005, p. 72). It would be better to spend public money injecting liquidity into the system and on a restructuring incentive program than to bear the burden of rebuilding the entire system after a collapse. However, the Central Bank of Brazil decided to implement a restructuring program that would lead, at the end of day, to a more liberalized financial system. Thus, the main points of a program of liberalization of the financial market were more or less followed by the BCB. As pointed out by Demirgüç-Kunt and Detragiache (1998, p. 4), the liberalization of the financial system consists basically of: (a) ease or lift bank interest rate ceilings; (b) lower compulsory reserve requirements; (c) reduce government interference in credit allocations decisions; (d) privatize banks; (e) develop local stock mar-

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5. According to IBGE/Andima (1997, idem), the floating revenues reached only 0.6% of the total revenues of the banking system in 1995.

6. Despite the fact total credit did not expanded as a percentage of GDP in the aftermath of the Real Plan (as can be seen in figure 1 above), this figure faced a great real expansion in the beginning of 1995 – in the month *m* of year *y* in comparison to the same month of year *y-1*. The average real monthly expansion in the first semester of 1995 was more than 20%. This expansion lasts until the beginning of 1996, although credit in nominal terms went on expanding even during 1996.

kets; and (f) encourage entry of foreign financial intermediaries. The main measures implemented in the aftermath of the *Real Plan* can be summarized into two basic groups: structural measures, mainly liberalizing ones, and emergency measures.



Source: Serasa

### **Structural measures: towards the liberalization of the financial system**

The reforms that were implemented at the beginning of July 1994 – soon after the implementation of the *Real Plan* – had the explicit aim at strength the financial system (Mendonça, 2006). Thus, in August 1994, in agreement with the Basle Accord (Basle, 1988), BCB published the Resolution 2,099 establishing minimum capital limits for the operation of a bank that varied to the degree of risk in bank's assets. This measure is completely in line with the liberalization of the Brazilian financial system since we can consider the Basle Accord – mainly after the amendment of 1996 – as an accord that avoids direct intervention in the financial institutions and allows the banks not only to innovate, but also to increase their relationships with non-financial institutions (e.g. insurance companies)<sup>7</sup>. However, this measure sooner proved insufficient since the banks started to face

7. On this, see Carvalho (2005).

liquidity crisis by that time, leading to a formation of a so called “pool of liquid resources” into the largest banks, with negative impacts on the interbank market<sup>8</sup>. As a consequence, the BCB started to implement a series of emergency measures with the explicit purpose of strengthening the banking system.

One of the first measures was the creation of the PROER (Program of Incentives to the Restructuring and Strengthening of the National Financial System) in November 1995. It was created in order to assure the liquidity and solvency of the national financial system. It set up “a special line of financial assistance targeted to financial, administrative, operational and shareholder reorganizations that resulted in the transfer of control or the modification of a financial institution’s corporate objective.” (Puga, *idem*, p. 7). PROER was funded through compulsory deposits from financial institutions, so in principle the program had no impact on the fiscal budget. Participating institutions could defer their restructuring or modernization expenses for ten semesters in order to be freed up temporarily to implement the operational limits of the Basle I Accord.

The basic idea of PROER was to encourage mergers and acquisitions within the system. In order to promote the rapid consolidation of the banking sector, which would ideally lead to greater stability, PROER advanced tax incentives and credit facilities to participating institutions. Banks that were acquiring troubled institutions were given a line of credit below the market interest rate, and they were allowed to absorb the financial losses of the troubled institution on its balance sheet through tax write-offs. Two of the prime instances of the use of PROER funds are the acquisition of Banco Nacional by Unibanco and the acquisition of Banco Econômico by Banco Excel.

Also in November 1995, a month of sweeping resolutions addressing the problems in the banking system, the Credit Guarantee Fund (FGC) was created. With the establishment of the FGC came the guarantee of up to R\$20,000.00 for every deposit or investment titleholder in the case of a government intervention, out-of-court liquidation, bankruptcy, or perception on the part of the Central Bank of a state of insolvency in any financial institution after the beginning of the Real Plan. All financial institutions were required to contribute 0.024 percent of all balances in accounts covered by the FGC, and this guarantee had the effect of increasing public confidence in the banking system and preventing runs on banks with news of fragility. Public confidence in the system was crucial to restoring its health, and the deposit insurance provided by the FGC created enough peace of

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8. On this see Andima (1995).

mind to prevent crippling runs on banks by the public. Other important measures created during the period 1995-98 towards a more liberalized financial system – although the emergency nature of some of these measures is still present – are:

- a. November 1995, Resolution 2,212: sets a higher initial capital limit for the establishment of new banks;
- b. March 1996, Provisional Measure 1,334: delegates “responsibility for any cases of irregularities found at a financial institution to the audit companies or independent accounting auditors which reviewed the institution’s books” (Puga, *ibid.*, p. 7);
- c. July 1996, Resolution 2,302: obligates domestic financial institutions with branches or stock holdings in financial institutions abroad to comply with the operational limits of Basle I, based on consolidated financial figures, and raised the minimum capital limit for the constitution of such banks and branches abroad (*ibid.*, p. 8);
- d. May 1997, Resolution 2,390: creates the Central Credit Risk System, where financial institutions must identify and inform the Central Bank on all customers who have debts greater than R\$ 50,000;
- e. June 1997, Resolution 2,399: raises the minimum capital requirements for financial institutions, from 8% to 10% of all assets with risk;
- f. November 1997, Circular 2,784: raises the minimum capital limit to 11%, allowing financial institutions to adjust to the new measure until the end of 1998;
- g. May 1998, Resolution 2,493: opens the possibility of banks “selling part or all of their credit portfolios to corporations set up for that purpose, from then on denominated Financial Credit Securitization Companies (CSCFs)” (*ibid.*, p. 8);
- h. December 1998, Resolution 2,554: establishes that financial institutions should implement internal control systems that are in accordance with the Basle Committee.

Another important and structural measure was implemented in August 1998 and deals with the restructuring the State-owned banks. Thus, in this month it was created the PROES (the Program of Incentives for the Reduction of the State’s Participation in Banking Activities) whose primary goal was to reduce public sector participation in the financial system. There were a number of options for state banks under PROES. A state bank could use PROES to (i) help transform the state bank into a nonfinancial institution of development agency; (ii) finance the restructuring of state banks with the end goal of subsequent privatization; or (iii) to finance up to 50 percent of the cost of restructuring the state bank that is recapitalized by the state gov-

ernment. In practice, the federal government offered to reschedule state governments' debts in order to persuade state banks to be 'federalized,' at which point the federal government would either reorganize the bank for sale to a private institution or liquidate the institution.

With the use of PROER and PROES, the period from 1995 to 1998 saw a clear downsizing trend in the number of banks. Private and public banks alike saw decreases in the number of institutions as well as in the number of branches. In this aspect, it is important to notice that up until the mid-1990s, financial regulation in Brazil was strongly focused on the liabilities of banking institutions, including a minimum capital and net equity requirement, a limit on the diversification of risks, a limit of immobilization, and a limit on indebtedness. The aim of the Central Bank was to provide more liquidity for institutions facing problems with the end result of preparing them for tighter regulation and, in many instances, Central Bank intervention. By the time of the Real Plan, the focus on regulation had shifted from liability transactions to risk-weighted asset transactions, in line with the new philosophy of (prudential) regulation that was taking place all over the world.

Although this wave of prudential regulation can also be understood as an international movement involving and reacting to competitive advantages of banks internationally active in order to equalize their competitiveness, the main force behind it was the liberalization of financial markets that took place in the middle of 1980s, mainly in US and UK. The idea behind this new prudential regulation was to provide incentive measures to banks to operate in sustainable and profitable ways rather than to use direct intervention (Carvalho, 2005, *ibid.*). Prudential regulation implies establishing policies for banks' behaviour and calling for the disclosure of information in order to avoid direct intervention. This requirement of disclosure of information, through quarterly statements and according to international reporting standards, as well as the presence of monitoring and supervisory bodies, is expected to deter banks from taking certain and great risks and, at the same time, to preserve the so-called efficiency and functionality in the transfer of funds from saving to investment units. The idea was to incentivize efficiency and financial innovation, thus making it in a banks' interest to operate according to prudential regulation standards. The rationale behind this new kind of regulation was that the threat to a financial institution and to the system as a whole arises from the risks taken in the banks' investments, so it was necessary to link equity capital to the size of the risks the institution was taking.



Along with prudential regulation and injection of liquidity into the system, the liberalization of the Brazilian financial system was followed by opening of the banking sector to more foreign institutions. Prior to the 1990s, there were restrictions placed on foreign entry into the Brazilian banking system. The Federal Constitution of 1988 made foreign entry an unclear issue, but it kept open the possibility of foreign financial institutions having access to the domestic market through special Congressional or presidential decisions made in the interest of the Brazilian government. With the instability of the banking system in the 1990s, the Brazilian government decided it was in its interest to stimulate foreign entry and to adopt it as a policy. With foreign entry would come increased competition, and it was believed that foreign institutions were more efficient than their domestic counterparts. Net interest margins and operational costs tended to be lower for foreign institutions, so less efficient firms would be forced to pull out of the market leaving only the strongest institutions to survive, making the system as a whole stronger in the process<sup>9</sup>. As a consequence, the participation of foreign-controlled banks among the fifteen largest banks increased from 6.5% to 34% between 1994 and 1998 (Carvalho, 2000, p. 2).

## **THE CONSOLIDATION TO THE NEW ENVIRONMENT**

The period from 1999-2006 was a dynamic time for foreign presence in the Brazilian banking system. The currency devaluation of the *real* in 1999, largely a result of a previously overvalued exchange rate as well as a shift to a floating exchange rate, created some macroeconomic instability that led to the first exits of foreign firms from the Brazilian system. There was the beginning of a consolidation of the participation of foreign institutions. During the 1999-2002 period, some very important acquisitions were made: Banco Santander bought Banco Bozano, Simonsen (which had itself acquired Banco Meridional previously), ABN AMRO bought the Banco do Estado da Paraíba (which was good for its consolidation of operations in the Northeast of Brazil, since ABN AMRO had previously acquired the state bank of Pernambuco), and the Banco do Estado de São Paulo (BANESPA) was sold at a privatization auction to Santander (tables 1 and 1A). During this period, though, domestic banks decided to participate

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9. On the impacts of foreign banks in domestic bank markets see Claessens, Demirgüç-Kunt and Huizinga (2001).

aggressively in the privatization auctions, so foreign banks faced increasingly tough domestic competition. This same period also saw the exit of a few Portuguese banks from the Brazilian system. De-internationalization of the banking system continued during the 2002-2006 period as problems in Latin American operations, macroeconomic instability of Latin America, and domestic competition led to further exits from the Brazilian banking sector. Foreign entry had helped the system quite a bit as average operational costs of domestic banks decreased substantially. However, the return of the domestic banks as measured by the ROE has never been affected by the entry of foreign competitors (table 2), which seems to show that the impact of the foreign banks on the functionality of the Brazilian financial system has never been that high as seen in some other countries (Fachada, 2008) <sup>10</sup>.

This period saw the consolidation of domestic banks, related to the fact that the share of assets held by foreign banks decreased from 53.8% in 2001 to 27% in 2006, as well as the consolidation of some foreign institutions as well, such as HSBC, ABN AMRO, and Santander.

Currently, there is a great deal of stability in the Brazilian banking system (Goldfajn, Hennings, Mori, 2003). There is increased participation of domestic private banks along with increased concentration in the banking sector. The number of public banks has kept stable since the completion of privatizations, with 12 public banks holding about 20% of banking equity. There is also stable participation on the part of foreign institutions as well. Foreign entry was very successful in Brazil, helping to fix the system after the Real Plan. Once a measure of stability was reached, foreign entry was abandoned as a policy as the system could simply be left to operate according to market forces. The endurance and strength of the Brazilian system is evidence of the great degree of stability and regulation achieved, due to foreign entry and increased prudential regulation among other things.

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10. On the competition of the Brazilian banks, see Belaisch (2003).

**TABLE 1**  
**BRAZILIAN BANKS - TRANSFER OF CONTROL - 1995-2010**

| Acquired institution                                   | New controller                               | Controller's country of origin | Date       |
|--|--|--------------------------------|------------|
| <b>1995</b>  |  |                                |            |
| Banco Digibanco S/A                                    | Banco Pontual S.A.                           | Brazil                         | 26/12/1995 |
| <b>1996</b>  |  |                                |            |
| Banco Francês e Brasileiro S/A                         | Banco Itaú S.A.                              | Brazil                         | 15/04/1996 |
| <b>1997</b>  |  |                                |            |
| Banco Banerj S.A.                                      | Banco Itaú S.A.                              | Brazil                         | 15/07/1997 |
| Banco Geral do Comércio S.A.                           | Banco Santander S.A. (*)                     | Spain                          | 22/08/1997 |
| Banco do Estado de São Paulo S.A. - BANESPA            | Federal Government                           | Brazil                         | 29/12/1997 |
| <b>1998</b>  |  |                                |            |
| Banco de Crédito Nacional S.A.                         | Banco Bradesco S.A.                          | Brazil                         | 20/01/1998 |
| Banco Bandeirantes S.A.                                | Caixa Geral de Depósitos S.A.                | Brazil                         | 22/05/1998 |
| Banco América do Sul S.A.                              | Gr.Sudameris/Banca Commerciale de Italia (*) | Italy                          | 30/07/1998 |
| Banco do Estado de Minas Gerais S.A.                   | Banco Itaú S.A.                              | Brazil                         | 17/09/1998 |
| Banco Excel Econômico S.A.                             | Banco Bilbao Vizcaya S.A. (*)                | Argentina                      | 09/10/1998 |
| Banco do Estado de Pernambuco S.A.                     | ABN AMRO Holding NV (*)                      | Netherlands                    | 30/11/1998 |
| <b>1999</b>  |  |                                |            |
| Banco do Estado da Bahia S.A.                          | Banco Bradesco S.A.                          | Brazil                         | 05/07/1999 |
| Banco Sogeral S.A.                                     | Société Generale de France (*)               | France                         | 20/10/1999 |
| Banco Real S.A.  | Banco ABN AMRO S.A. (*)                      | Netherlands                    | 19/11/1999 |
| <b>2000</b>  |  |                                |            |
| Banco Credibanco S.A.                                  | Unibanco - União de Bancos Brasileiros S.A.  | Brazil                         | 25/04/2000 |
| Banco Meridional S.A.                                  | Banco Santander Central Hispano S.A. (*)     | Spain                          | 18/05/2000 |
| Banco Bozano, Simonsen S.A.                            | Banco Santander Central Hispano S.A. (*)     | Spain                          | 18/05/2000 |
| Banco do Estado do Paraná S.A.                         | Banco Itaú S.A.                              | Brazil                         | 27/10/2000 |
| Banco do Estado de São Paulo S.A. - BANESPA            | Banco Santander Central Hispano S.A. (*)     | Spain                          | 28/11/2000 |
| <b>2001</b>  |  |                                |            |
| Banco Bandeirantes S.A.                                | Unibanco - União de Bancos Brasileiros S.A.  | Brazil                         | 01/08/2001 |
| Paraiban - Banco do Estado do Paraíba                  | Banco ABN AMRO Real S.A. (*)                 | Netherlands                    | 19/11/2001 |
| Banco AGF Braseg S.A.(Bco. Credit Lyonnais Brasil S.A) | Credit Lyonnais Global Banking (*)           | France                         | 26/11/2001 |
| Banco do Estado de Goiás S.A.                          | Banco Itaú S.A.                              | Brazil                         | 28/12/2001 |
| <b>2002</b>  |  |                                |            |
| Banco do Estado do Amazonas S.A.                       | Banco Bradesco S.A.                          | Brazil                         | 04/02/2002 |
| Banco Fininvest S.A.                                   | Unibanco - União de Bancos Brasileiros S.A.  | Brazil                         | 19/04/2002 |
| <b>2003</b>  |  |                                |            |
| Banco Bilbao Vizcaya Argentaria Brasil S.A.            | Banco Bradesco S.A.                          | Brazil                         | 12/08/2003 |
| <b>2004</b>  |  |                                |            |
| Banco do Estado do Maranhão S.A.                       | Banco Bradesco S.A.                          | Brazil                         | 18/02/2004 |
| Banco Sudameris Brasil S.A.                            | Banco ABN Amro Real S.A.                     | Brazil                         | 05/05/2004 |
| <b>2006</b>  |  |                                |            |
| Banco do Estado do Ceará S.A.                          | Banco Bradesco S.A.                          | Brazil                         | 06/01/2006 |
| American Express Bank (Brasil) Banco Múltiplo S.A.     | Banco Bradesco S.A.                          | Brazil                         | 06/07/2006 |
| <b>2008</b>  |  |                                |            |
| Banco ABN Amro Real S.A.                               | Banco Santander S.A.                         | Brazil                         | 31/07/2008 |
| <b>2009</b>  |  |                                |            |
| Unibanco - União de Bancos Brasileiros S.A.            | Banco Itaú S.A. (7)                          | Brazil                         | 20/02/2009 |
| Banco Nossa Caixa S.A.                                 | Banco do Brasil S.A.                         | Brazil                         | 18/03/2009 |
| Banco Votorantim S.A.                                  | Banco do Brasil S.A.                         | Brazil                         | 08/12/2009 |

Source: Central Bank of Brazil

- (1) - company name change: Dresdner Bank  
 (2) - company name change: BCN  
 (3) - company name change: Banco Inter American Express  
 (4) - company name change: Banco Wachovia S.A.  
 (5) - company name change: Banco BoaVista Interatlantico  
 (6) - company name change: Banco ABC-Brasil S.A.  
 (7) - company name change: Itaú Unibanco Banco Múltiplo S.A.  
 (\*) Foreign groups.

TABLE 1A  
BRAZILIAN BANKS - MERGERS - 1995-2010

| Merged Institution  | Merger                                     | Merger's country of origin | Date       |
|---|--|----------------------------|------------|
| <b>1995</b>   |  |                            |            |
| Banco Holandês Unido S.A.   | Banco ABN AMRO S.A.                        | Netherlands                | 09/08/1995 |
| <b>1996</b>   |  |                            |            |
| Banco de Tokyo S.A.   | Banco Mitsubishi Brasileiro S.A.           | Brazil                     | 23/07/1996 |
| <b>1998</b>   |  |                            |            |
| Banco BBM - Comercial, CI e CFIS S.A.   | Banco BBM S.A.                             | Brazil                     | 13/11/1998 |
| Digibanco S.A.  | Banco Pontual S.A.                         | Brazil                     | 09/04/1998 |
| <b>1999</b>   |  |                            |            |
| Banco Santander Noroeste S.A.   | Banco Santander Brasil S.A.                | Spain                      | 28/12/1999 |
| <b>2000</b>   |  |                            |            |
| Banco Real S.A.   | Banco ABN AMRO S.A.                        | Netherlands                | 30/03/2000 |
| Banco Itabanco S.A.   | Banco de Crédito Real de Minas Gerais S.A. | Brazil                     | 27/10/2000 |
| <b>2001</b>   |  |                            |            |
| Banco Banerj S.A.   | Banco Itaú S.A.                            | Brazil                     | 7/20/01    |
| <b>2003</b>   |  |                            |            |
| Paraiban - Banco da Paraíba S.A.  | Banco ABN Amro Real S.A.                   | Netherlands                | 28/01/2003 |
| <b>2006</b>   |  |                            |            |
| Banco Sudameris Brasil S.A.   | Banco ABN AMRO Real S.A.                   | Netherlands                | 13/03/2006 |
| BankBoston Banco Múltiplo S.A.  | Banco Itaú Holding Financeira S.A.         | Brazil                     | 11/09/2006 |
| Banco Santander Brasil S.A., do Banco Santander S.A. e do Banco do Estado de São Paulo S.A. | Banco Santander Banespa S.A.               | Spain                      | 29/12/2006 |
| <b>2007</b>   |  |                            |            |
| Banco Itaubank S.A.   | Banco Itaú S.A.                            | Brazil                     | 08/08/2007 |
| Banco UBS S.A.  | Banco UBS Pactual S.A.                     | Brazil                     | 29/10/2007 |
| <b>2008</b>   |  |                            |            |
| Banco Sudameris Brasil S.A.   | Banco ABN Amro Real S.A.                   | Netherlands                | 27/02/2008 |
| <b>2009</b>   |  |                            |            |
| Banco ABN Amro Real S.A.  | Banco Santander S.A.                       | Spain                      | 27/01/2009 |
| Banco do Estado de Santa Catarina S.A.  | Banco do Brasil S.A.                       | Brazil                     | 29/01/2009 |
| Banco do Estado do Piauí S.A.   | Banco do Brasil S.A.                       | Brazil                     | 04/11/2009 |
| Banco Ibi S.A. - Banco Múltiplo   | Banco Bradesco S.A.                        | Brazil                     | 27/11/2009 |

Source: Central Bank of Brazil

TABLE 2  
BRAZILIAN FINANCIAL SYSTEM - ROE (%)

| Year | Domestic |            |       |         |       | Foreign |               |       | Total Sample | BFS  |
|------|----------|------------|-------|---------|-------|---------|---------------|-------|--------------|------|
|      | Public   |            |       | Private | Total | Control | Participation | Total |              |      |
|      | Federal  | State-Own. | Total |         |       |         |               |       |              |      |
| 1995 | 1,1      | 79,8       | 11,7  | 33,4    | 18,3  | 26,4    | 32,1          | 29,4  | 20,5         | 19,5 |
| 1996 | 14,5     | 57,7       | 23,7  | 20,8    | 22,4  | 32,0    | 29,1          | 30,6  | 23,8         | 23,4 |
| 1997 | 16,8     | 46,1       | 18,6  | 20,5    | 19,3  | 28,6    | 11,9          | 21,6  | 19,9         | 19,7 |
| 1998 | 15,5     | -198,8     | 19,9  | 21,7    | 20,7  | 24,8    | 27,8          | 25,6  | 22,2         | 22,0 |
| 1999 | 26,8     | 38,6       | 28,0  | 22,1    | 25,5  | 28,8    | 21,9          | 27,1  | 26,0         | 25,5 |
| 2000 | 19,9     | 55,9       | 23,4  | 22,6    | 23,0  | 14,6    | 17,9          | 15,5  | 20,3         | 20,1 |
| 2001 | 12,6     | 53,3       | 16,5  | 26,2    | 21,4  | 28,3    | 24,2          | 27,4  | 23,6         | 23,1 |
| 2002 | 35,8     | 69,7       | 39,3  | 28,4    | 33,8  | 38,3    | 8,4           | 33,0  | 33,5         | 32,4 |
| 2003 | 37,8     | 60,8       | 40,3  | 28,4    | 34,1  | 25,1    | 28,0          | 25,6  | 31,2         | 30,2 |
| 2004 | 30,2     | 52,6       | 32,8  | 30,5    | 31,6  | 21,2    | 27,1          | 22,3  | 28,5         | 27,9 |
| 2005 | 29,4     | 54,5       | 32,2  | 29,4    | 30,7  | 29,4    | 30,9          | 29,7  | 30,4         | 29,6 |
| 2006 | 28,5     | 46,7       | 30,5  | 24,5    | 27,1  | 31,7    | 34,8          | 32,3  | 28,6         | 27,8 |
| 2007 | 18,9     | 38,8       | 21,3  | 23,0    | 22,2  | 26,4    | 33,2          | 27,6  | 23,8         | 23,6 |
| 2008 | 19,1     | 37,1       | 21,2  | 3,1     | 10,6  | 7,6     | 10,8          | 7,6   | 9,7          | 10,1 |
| 2009 | 23,7     | 33,7       | 24,5  | 23,8    | 24,1  | 12,4    | 8,7           | 12,3  | 20,3         | 20,0 |

Source: Central Bank of Brazil

The end of high inflation with the implementation of the Real Plan in 1994 was a solution to one of the biggest enduring problems in the Brazilian economy. At the same time, it had the effect of bringing the banking sector to the brink of a systemic crisis. The Central Bank could no longer rely on its older regulatory measures, which were more interventionist, to fix the situation of the mid-1990s. In addition to using programs like PROER and PROES to intervene directly in troubled banks and to provide liquidity to the system, the government quickly developed policies in accordance with the new international idea of a prudential regulation apparatus. Using prudential regulation, incentives were used rather than interventions, and preventative actions could be taken to avoid future systemic crises. At the same time that prudential regulation took hold in Brazil, foreign entry began increasing in the banking sector as well. Foreign entry provided increased competition, which helped Brazilian banks decrease their operation costs and increase efficiency under the new macroeconomic conditions. Foreign banks also increased the stability of the system, so much so that the Brazilian banking system is now much more solid than it ever was and no longer relies on foreign institutions to keep it stable. Domestic private institutions have increased their share in the system while consolidating their numbers, and government participation in the sector decreased after the privatizations of the mid-1990s and has remained fairly constant since. The Brazilian banking system effectively avoided systemic crisis in the mid-1990s, and it developed a solid framework of prudential regulation that has allowed it to weather financial shocks fairly well ever since.

Regarding specifically the changes in banking supervision that were implemented during the restructuring process, it is important to notice that the Central Bank of Brazil and the Ministry of Finance noticed that the fragility could not be considered a feature only of the banks. The supervisory laws could also be considered inadequate for the times of price stability (Moura, 1998). Thus, we may say the restructure faced by the Brazilian banking system in the aftermath of Real Plan helped to create a more resilient system that was able to deal with the 2008 crisis.

## **THE POLICY RESPONSE TO THE 2008 CRISIS**

The Brazilian government tackled the initial effects of the financial turmoil with a set of actions designed to solve the severe liquidity problem faced by the economy soon after the bankruptcy of Lehman Brothers. The initial measures focused the reserve requirements. The main measures were the following:

- raising the value to be deducted in the calculation of the reserve requirements of the time deposits;
- decreasing in the reserve ratio of the demand deposits from 45% to 42%;
- decreasing in the reserve ratio of the time deposits from 100% to 30%;
- decreasing (40%) in the reserve ratio of the time deposits of the biggest banks that acquire the credit operations of the smallest banks.

These measures were expected to increase the supply of money in the economy by US\$ 22 billions. As a matter of fact, the Central Bank promised to increase the supply of money by US\$ 50 billions with those measures. In this aspect, it is particularly noticeable the decision of the government to allow the two biggest public commercial banks (Banco do Brasil and Caixa Econômica Federal) to acquire participations in private financial institutions without any need for public bid. The aim of this measure was not only to support small financial institutions, but mainly to make the credit supply greater. Another incentive to make private financial institutions supply of credit greater was a penalty in the reserve requirement of time deposits. The reserves depository institutions should hold against time deposits consisted of public securities that pay interest on required reserve balances. The new measure led the Central Bank to cease to pay interest on 70% these funds as long as the biggest institutions avoid to advance credit and/or to acquire credit operations of smallest banks (and other financial institutions).

Together with those incentive measures, the Brazilian federal government also decided to increase directly the credit supply of the economy through new credit lines at the Brazilian Development Bank (BNDES) and Banco do Brasil. Those lines were advanced to fund investment expenses and to finance working capital. At the same time, the government created new credit lines at Caixa Econômica Federal to finance the acquisition of consumer goods.

Another important set of measures was related to development of the discount window procedures – that increased the term of the discount window credit up to 359 days against the 90 days previous term, as well as led to an improvement of the pricing of the assets delivered as collateral – and of the Credit Guarantee Fund (FGC), whose equity that could be used to support acquisitions of troubled institutions was increased from 20% to 50%. The Central Bank also announced the creation of a special type of time deposit whose minimum term was 6 months and was backed by the FGC up to R\$ 20 millions by depositor (Mesquita, Torós, 2010, p. 15). According to those authors, this time deposit played a decisive role in the restoration of the confidence on the health of the small banks (*idem*).

By the end of 2008, the government turned your attention to the performance of the GDP. As a consequence, some fiscal measures were implemented, in order to incentive the consumer and investment expenses such as the reduction of the financial operations tax to finance the acquisition of consumer goods from 3.38% to 0.38%. One of the main measures was the reduction in the income tax and the tax on manufactured goods (IPI). On the other hand, the primary surplus target was reduced to 2.5% of GDP against the previous 3.8% giving more fiscal room to increase the government spending to offset the negative impact of the financial turmoil. Finally, in the middle of 2009 the government decided to reduce the long-term rate of interest (TJLP) from 6.25% per year to 6% per year, helping to facilitate the advance of long-term credit supply by the Brazilian National Development Bank (BNDES).

A close look at the measures to compensate the negative impact of the crisis shows that the Brazilian government opted for incentive measures to increase credit supply and consumer and investment spending instead direct government spending. In this aspect, it is not possible to say that the government policy to deal with the effects of the crisis was a traditional Keynesian policy. The reason for this choice, apparently, can be found in the importance government gives to fiscal discipline that helps to avoid a spike in the risk aversion related to the Brazilian economy that would lead to a worsening in the capital flows to the economy.

## **CONCLUSION: LESSONS TO BE LEARNED**

The restructuring of the Brazilian banking system prevented a crisis that seemed likely. The reforms matched the needs of the national and international contexts to create a stronger financial system. Mergers and acquisitions by both domestic and foreign institutions have increased concentration, and in doing so, saved insolvent banks without a great expenditure of federal funds. Programs such as PROER and PROES helped to increase remarkably the efficiency and resilience of the system. Foreign bank's entry also helped to increase efficiency and introduced new technology to the Brazilian banking system, although such penetration did not contributed to the reduction of the net interest margin of the whole banking sector. These measures combined left reversed Brazil's course from heading towards a systemic crisis. The prudential regulation apparatus implemented in the aftermath of the Real Plan also played a very important role in the resilience of the banking system.

The main lessons to be learned from the 2008 crisis regarding the behaviour of the Brazilian banking system are:

- a. A strong prudential regulation seems to be very important, although too much prudential regulation could harm the system, affecting negatively its efficiency;
- b. A better monitoring framework is important to give more transparency to the exposition of banks and non-financial companies, as well as standardization of derivatives contracts and limit their liquidation to futures exchanges (Mesquita, Torós, *ibid.*, p. 16);
- c. The entry of foreign banks played a decisive role. Foreign competitors seemed important to make the system more solid;
- d. A high degree of openness is not necessarily good. In fact, since the Brazilian banking system is strongly domestic oriented and has a low degree of openness, it avoided to be engaged in financial operations with a high risk/return relationship;
- e. The too big to fail philosophy lead to the moral hazard problem, but the alternative is not to let the bigger banks fail. It is definitely necessary to avoid the systemic crisis;
- f. The relaxation of prudential regulation does not seem to be positively related to the increase of credit supply. Actually, banks seem more prone to be engaged in more risk operations as a consequence of the relaxation in the regulation.

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